

PROGRAM /DEPT	PROJECT DESCRIPTION	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	PAGE
CIVIC CENTER DIVISION								
Culture and Recreation								
	Operations							
	Elevator Upgrades	\$ 12,000	\$ —	\$ —	\$ —	\$ 180,000	\$ 192,000	37
	Exterior Brick Wall Replacement	\$ —	\$ 50,000	\$ —	\$ —	\$ —	\$ 50,000	38
	Accessibility Building Modifications	\$ —	\$ —	\$ 25,000	\$ —	\$ 200,000	\$ 225,000	39
	Concessions							
	Digital Menu Boards and Directional Signage	\$ —	\$ —	\$ —	\$ —	\$ 25,000	\$ 25,000	40
	Arena							
	Arena Air Conditioner Replacement	\$ —	\$ —	\$ —	\$ —	\$ 225,000	\$ 225,000	41
	Arena Concert Audio Reinforcement	\$ —	\$ —	\$ —	\$ 200,000	\$ —	\$ 200,000	42
	Arena Air Wall Replacement	\$ —	\$ —	\$ —	\$ —	\$ 255,000	\$ 255,000	43
	Arena Concert Sound Equipment	\$ —	\$ —	\$ —	\$ —	\$ 255,000	\$ 255,000	44
	Arena Roof	\$ —	\$ —	\$ —	\$ —	\$ 395,000	\$ 395,000	45
	Arena Stage Deck Replacement	\$ —	\$ —	\$ 255,000	\$ —	\$ —	\$ 255,000	46
	Five Flags Building Improvements	\$ —	\$ —	\$ —	\$ —	\$ 6,000,000	\$ 6,000,000	47
	Total - Civic Center	\$ 12,000	\$ 50,000	\$ 280,000	\$ 200,000	\$ 7,535,000	\$ 8,077,000	

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Operations - Elevator Upgrades			YEAR FIRST SUBMITTED: FY 2009 ACTIVITY NO: 102-2783		TOTAL PROJECT COST \$ 192,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS						
		Design & Engineering	\$ —	\$ —	\$ —	\$ —	\$ 20,000	\$ —
		Construction	\$ 12,000	\$ —	\$ —	\$ —	\$ 160,000	\$ —
\$ —	\$ —	TOTAL	\$ 12,000	\$ —	\$ —	\$ —	\$ 180,000	\$ —
		B. PROJECT FINANCING						
		DRA Distribution	\$ 12,000	\$ —	\$ —	\$ —	\$ 180,000	\$ —
\$ —	\$ —	TOTAL	\$ 12,000	\$ —	\$ —	\$ —	\$ 180,000	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for upgrading the controlling devices, fixtures, cab, and door-operating equipment that will be over 40 years old. The elevator became operational in 1979 when the building opened. Malfunctions are steadily increasing; components have become increasingly difficult to obtain or are not available at all; and it is not compliant to current ANSI a17.1 elevator code. The elevator is old enough that it doesn't have an emergency phone as it was installed prior to that requirement. This elevator is used by patrons and staff as there is no separate service elevator. The elevator at times will stop above or below the landing and the doors are slow to open. In 2020, code changes dictate that elevators in Iowa must have a car door restrictor, ADA compliant emergency phones, pit ladders and a keyed stop switch. Additional upgrades would include a soft starter and replaces an obsolete computer board control system. Additional technology upgrades would include a soft starter which would replace the obsolete Y-Delta contacts thus being more energy efficient and provide phase protection, and a "104 board" upgrade to replace the obsolete boards which control door functions. This must be completed in FY 2020.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Service value for taxes and fees.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Operations - Exterior Brick Wall Replacement			YEAR FIRST SUBMITTED: FY 2017 ACTIVITY NO: 102-		TOTAL PROJECT COST \$ 50,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS						
		Construction	\$ —	\$ 50,000	\$ —	\$ —	\$ —	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ 50,000	\$ —	\$ —	\$ —	\$ —
		B. PROJECT FINANCING						
		DRA Distribution	\$ —	\$ 50,000	\$ —	\$ —	\$ —	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ 50,000	\$ —	\$ —	\$ —	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for removing the brick half wall on 4th Street and replacing with secured wrought iron fence. This project would include removal of the brick half wall on the 4th Street side of the facility and replacing it with secured wrought iron fencing. A security assessment performed by Dubuque Police, Fire and Emergency Management, in conjunction with Department of Homeland Security, included a recommendation for this improvement.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Service value for taxes and fees.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Operations - Accessibility Building Modifications			YEAR FIRST SUBMITTED: FY 2017 ACTIVITY NO: 350-2647		TOTAL PROJECT COST \$ 225,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS						
		Design & Engineering	\$ —	\$ —	\$ —	\$ —	\$ 10,000	\$ —
		Construction	\$ —	\$ —	\$ 25,000	\$ —	\$ 190,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ 25,000	\$ —	\$ 200,000	\$ —
		B. PROJECT FINANCING						
		DRA Distribution	\$ —	\$ —	\$ 25,000	\$ —	\$ 200,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ 25,000	\$ —	\$ 200,000	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for upgrading the City-owned Civic Center for compliance with the Americans with Disabilities Act. Section 504 of the Housing and Urban Development Rehabilitation Act of 1977, as amended The ADA Act require a transition plan detailing building modifications to make them accessible to persons with disabilities, and a timetable for implementation. This project will address items found in the ADA transition plan for Five Flags. This project also furthers city equity efforts related to persons with disabilities.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Healthy and Safe: Continue to become an inclusive and equitable community in which all feel welcome, included, and leaving no one behind.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Concession - Digital Menu Boards and Directional Signage			YEAR FIRST SUBMITTED: FY 2019 ACTIVITY NO: 102-		TOTAL PROJECT COST \$ 25,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS						
		Equipment	\$ —	\$ —	\$ —	\$ —	\$ 25,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 25,000	\$ —
		B. PROJECT FINANCING						
		DRA Distribution	\$ —	\$ —	\$ —	\$ —	\$ 25,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 25,000	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for purchasing digital menu boards for the facilities concession stands and directional signage for areas throughout the facility to help guests get around the facility. Five Flags currently uses magnetic panels with vinyl letters for it's concessions menus which were installed in 2007. They are laborious and difficult to adjust from event to event. Digital signage is needed for it's ease of program-ability, ability to change menu items and prices with minimal labor, and ability to display graphics and show food items to patrons. It will look more attractive and increase revenue due to decreased labor costs and be able to draw customers in with it's professional look. Five Flags currently has minimal directional signage for restrooms and the ATM machine. Digital directional signs will aid patrons moving throughout the facility and highlight our current and upcoming events. They may also be incorporated into the ad campaign to generate additional revenues.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Service value for taxes and fees.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Arena - Air Conditioner Replacement			YEAR FIRST SUBMITTED: FY 2012 ACTIVITY NO: 360-		TOTAL PROJECT COST \$ 225,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS						
		Construction	\$ —	\$ —	\$ —	\$ —	\$ 225,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 225,000	\$ —
		B. PROJECT FINANCING						
		GDTIF G.O. Debt	\$ —	\$ —	\$ —	\$ —	\$ 225,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 225,000	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacing the arena air conditioning units; Roof Top Units 1, 2 and 3. The air conditioning units were installed in 2005 and have a life span of fifteen years. The units are working, however costs of repairs are rising ever year.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Service value for taxes and fees.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Arena - Concert Audio Reinforcement			YEAR FIRST SUBMITTED: FY 2019 ACTIVITY NO: 102-		TOTAL PROJECT COST \$ 200,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS						
		Design & Engineering	\$ —	\$ —	\$ —	\$ 2,000	\$ —	\$ —
		Equipment	\$ —	\$ —	\$ —	\$ 198,000	\$ —	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ 200,000	\$ —	\$ —
		B. PROJECT FINANCING						
		DRA Distribution	\$ —	\$ —	\$ —	\$ 200,000	\$ —	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ 200,000	\$ —	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for purchasing professional line array audio system to support concerts in the Five Flags Arena. The current audio system was installed with hockey games in mind and is not feasible for concert audio reinforcement. SMG rents audio equipment for concerts which is trucked in and set set up for each show then taken down after. These components can cost upwards of \$4,000 each day of use when rented, depending on tour specifics. Five Flags will be able to offer better service in-house to promoters, renters, and partners who are seeking professional sound reinforcement for concerts and other events looking for full range audio playback across the entire arena. They will be able to contract the service through Five Flags instead of an outside vendor which would include additional costs such as trucking, hotel nights for drivers and technicians, rigging materials, and services.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Service value for taxes and fees.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Arena - Air Wall Replacement			YEAR FIRST SUBMITTED: FY 2017 ACTIVITY NO: 102-		TOTAL PROJECT COST \$ 255,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS						
		Equipment	\$ —	\$ —	\$ —	\$ —	\$ 255,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 255,000	\$ —
		B. PROJECT FINANCING						
		DRA Distribution	\$ —	\$ —	\$ —	\$ —	\$ 255,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 255,000	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacement of the arena air wall and curtain backdrop. The air wall is original to the building, thus is over 40 years old. The mechanisms and tracks are worn out. The typical life for air walls is 20-25 years. A total replacement is necessary. The curtain allows for covering bleachers. This, along with the air wall, creates a room inside of the arena for receptions and events. The air wall is used to make a smaller rental space for the arena. The curtains would be retractable from the ceiling greatly reducing labor and operating costs. Manually hanging ballroom curtains from rafters takes approximately 4 hours with four people. Installing a push-button retractable curtain system will greatly reduce labor costs and make renting the space affordable for clients who wish for an aesthetically pleasing event space. It costs approx. \$250 to hang and another \$250 to remove arena masking in the ballroom. This is done for multiple receptions and key events throughout the year when the arena becomes a small stage.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Service value for taxes and fees.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Arena - Concert Sound Equipment			YEAR FIRST SUBMITTED: FY 2011 ACTIVITY NO: 102-		TOTAL PROJECT COST \$ 255,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS Equipment	\$ —	\$ —	\$ —	\$ —	\$ 255,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 255,000	\$ —
		B. PROJECT FINANCING DRA Distribution	\$ —	\$ —	\$ —	\$ —	\$ 255,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 255,000	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for purchasing and replacing sound equipment used for arena events. This project would replace speakers, amplifiers, mixers, and other sound equipment that will be at nineteen years of the fifteen-year life span. At events like rodeo, City Expo, and trade shows, it is now difficult to hear announcements due to the reduced quality of an old system. The sound system is beyond its useful life.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Service value for taxes and fees.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Arena - Roof			YEAR FIRST SUBMITTED: FY 2008 ACTIVITY NO: 350-2378		TOTAL PROJECT COST \$ 395,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS						
		Design & Engineering	\$ —	\$ —	\$ —	\$ —	\$ 30,000	\$ —
		Construction	\$ —	\$ —	\$ —	\$ —	\$ 365,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 395,000	\$ —
		B. PROJECT FINANCING						
		DRA Distribution	\$ —	\$ —	\$ —	\$ —	\$ 395,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 395,000	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacing the entire roof over the arena. The arena roof was last replaced in 1997 and is outside its warranty coverage. It is very important to keep this roof in good condition so that events are not impacted by leaking roof. In 2018 leaking areas were patched.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Service value for taxes and fees.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%) and DRA funding.

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Arena - Stage Deck Replacement			YEAR FIRST SUBMITTED: FY 2019 ACTIVITY NO: 102-		TOTAL PROJECT COST \$ 255,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS						
		Equipment	\$ —	\$ —	\$ 255,000	\$ —	\$ —	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ 255,000	\$ —	\$ —	\$ —
		B. PROJECT FINANCING						
		DRA Distribution	\$ —	\$ —	\$ 255,000	\$ —	\$ —	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ 255,000	\$ —	\$ —	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provide for the purchase of a new concert stage, skirting, and step units for Five Flags Arena. In 2025 the arena concert stage will be over 25 years old and approaching the end of it's life. Over 30 decks are damaged. As time goes on concerts get larger and weigh more as equipment on stage is increased and the total weight load on the stage gets heavier. Stages must be able to handle heavier point loads, be easier to move, lighter and stronger than before. This will assist Five Flags to draw concerts and other entertainment to the area thus increasing revenue.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Service value for taxes and fees.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

DEPARTMENT: 32 - Leisure Services / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Five Flags Building Improvements			YEAR FIRST SUBMITTED: FY 2020 ACTIVITY NO: 360-		TOTAL PROJECT COST \$ 6,000,000
2018 EXPENSE	2019 BUDGET	PROJECT BUDGET	2020	2021	2022	2023	2024	2025
		A. EXPENDITURE ITEMS						
		Engineering	\$ —	\$ —	\$ —	\$ —	\$ 600,000	\$ —
		Construction	\$ —	\$ —	\$ —	\$ —	\$ 5,400,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 6,000,000	\$ —
		B. PROJECT FINANCING						
		GDTIF G.O. Debt	\$ —	\$ —	\$ —	\$ —	\$ 4,800,000	\$ —
		Greater Downtown TIF	\$ —	\$ —	\$ —	\$ —	\$ 1,200,000	\$ —
\$ —	\$ —	TOTAL	\$ —	\$ —	\$ —	\$ —	\$ 6,000,000	\$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for improvements to the building (arena, theater, lobby areas, exterior) and its equipment should a bond referendum for another scenario not pass or it is determined by City Council that Scenario 1 of status quo is the direction. This would be used on the current facility at its current footprint in its current state. The building is in need of wood window repairs, painting of the steel exterior, resealing the ballroom floor, remodeling/upgrading concession stands, carpet and tile replacement, locker shower upgrades, stage dimmer light replacement, dressing room upgrades, orchestra pit electronic lift, placement, refurbishing the stage floor, restoration of theater seats, painting walls and ceilings, satellite ticket booth, theater counter weight and grid system, lighting upgrades and retrofits and other building needs. Equipment replacement needs include the sound system, floor scrubber, tables and portable chairs, water fountains, popcorn popper, concert lighting, pipe and drape, follow spots, lighting consoles, masking equipment, scoreboard and other equipment replacements. New equipment necessary for a venue doing the level of business of Five Flags include wireless internet, point of sale system, metal detectors and wands and more. All projects listed have been submitted previously as individual projects with the oldest continuously submitted in the budget process since 2003 and the majority have been submitted and cut from the budget for 9-10 years and if approved in this CIP would be five more years until completed. Civic Center opened its doors in 1979, alongside the restored Theater paid for by a bond of \$3.7 million project. Additional upgrades and renovations were completed in 2005 at a cost of just over \$2.0 million.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Service value for taxes and fees.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.